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DEPUTY ASSISTANT SECRETARY APPROVES IMPLEMENTATION PLAN

(DLNSEO)...David L. Edwards

On January 27, Dr. Laura Junor, Deputy Assistant Secretary of Defense for Readiness, approved the Department of Defense (DoD) Implementation Plan for Language Skills, Regional Expertise, and Cultural Capabilities (LREC).

The Implementation Plan operationalizes the vision of the previously signed Strategic Plan for LREC and serves as a catalyst for change by identifying the results-driven elements necessary for goal, objective, and initiative attainment. It also focuses on reducing duplication of effort, identifies how to achieve successful execution, establishes a reporting methodology, and ensures alignment with other DoD strategic documents.

In a memorandum to the organizations that participated in the creation of the Implementation Plan, Dr. Laura Junor thanked those involved in the

development of the Implementation Plan, noting their participation in working groups, coordination reviews, and performance measure interviews helped to provide specific, measurable, achievable, and reasonable goals and metrics to gauge success.

The Implementation Plan supports the Strategic Plan's three goals and is further divided into

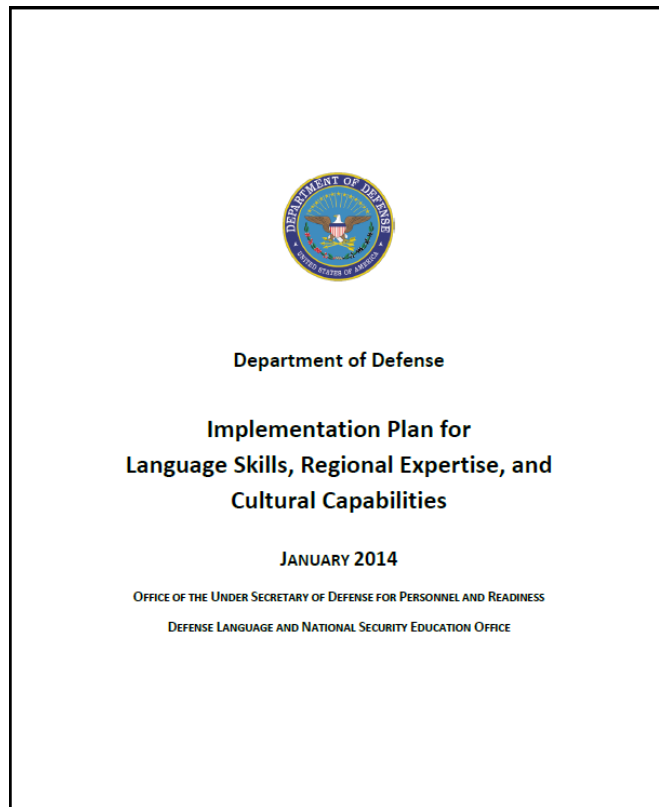
objectives, initiatives, and measures that demonstrate the achievement of the respective initiatives, objectives, and ultimately goals.

The Department's Defense Language Action Panel (DLAP), which recommends and coordinates DoD LREC policy and issues and provides

recommendations to the Defense Language Steering Committee (DLSC), will serve as the forum to receive updates on the Implementation Plan's execution. Additionally, a tracking tool has been generated to identify the Department's progress. The DLAP received its first update on the execution of the Implementation Plan at its January meeting.

The DLSC, which is comprised of members of the senior executive service representing twenty-five organizations, will review the Implementation Plan annually, with a specific focus on measures and targets, and provide any

necessary adjustments in response to changing national strategy, resources, and risk environment.



DARPA EXPERTS BREAK LANGUAGE BARRIERS WITH TECHNOLOGY

(Defense.gov)...Amaani Lyle

Defense Advanced Research Projects Agency (DARPA) scientists will build on language processing technologies with improved speed and accuracy – offering an advantage to analysts in a variety of military and non-military scenarios, a program manager said at the DARPA Congressional Tech Showcase.

Dr. Bonnie Dorr, DARPA Human Language Technologies, demonstrated Raytheon BBN Technologies' "Byblos," one of several speech recognition systems that represent the state of the art in trainable, large-vocabulary, speaker-independent speech recognition.

"What's of interest here is gleaning information from the huge volumes that come through to us in foreign languages," Dorr said. "So it's really [addressing] the big data problem."

The natural language processing technologies can locate, identify, and organize information from a variety of sources and in at least 15 languages. English-speaking analysts once saddled with sifting through a barrage of information in foreign languages can now use real-time filters to pinpoint information in audio and video broadcasts.

"The system goes into the video, pulls out the audio, separates it into sentences, renders it as text, and translates it into English so that the human, who



speaks only English, can then read what this Arabic broadcast news is about," Dorr explained. She added that despite a three-minute delay from a live broadcast, the real-time feed of identifying and aggregating individual pieces of information from raw data is remarkable.

The next chapter, Dorr said, involves developing what the translation output does to enhance information analytics.

"In the future, we want to be able to read through language to meaning because people don't always explicitly state all the assumptions that are underlying what they're saying," she said.

ROTC CADETS SELECTED FOR CULP

(Morehead State)

Morehead State University's ROTC program had eight sophomore Cadets selected for summer deployments in support of the U.S. Army Cadet Command Cultural Understand and Language Proficiency Program (CULP). The Cadets selected will be deployed to and support either Humanitarian Operations or Cadet English Language Training Team (CELTT) missions.

The cadets will travel to Burkina Faso, Tanzania, Thailand, Dominica, Czech Republic, and Paraguay.

"A Cadet's participation in a CULP deployment provides them the opportunity to experience another culture and develop cultural awareness skills, knowledge, and abilities that will enhance their overall leadership capabilities while serving as a commissioned officer upon graduation. This will be a once in



Lt Col Robert Mason with the cadets selected to participate in CULP.

a lifetime experience for each one of the Cadets," said Lt. Col. Robert A. Mason, professor and chair of the Department of Military Science.

Last year, 1,200 cadets traveled across the world with Cadet Command's CULP program.

POW EARNS AIR FORCE'S HIGHEST HONORS

(cjonline.com)...Steve Fry

While a prisoner of war after his fighter-bomber was shot down during the Vietnam War, Charles "Chuck" Boyd learned Spanish from another POW two cells down from him. Boyd and the other POW used a tapping code, sending their messages via a third POW whose cell was between Boyd and his teacher.

They had nothing but time, Boyd said in December. Boyd memorized 2,700 Spanish words, including 700 verbs, and ran through his list several times a day. Boyd, a retired U.S. Air Force general and combat fighter pilot, was a prisoner of war from 1966 to 1973 after his fighter-bomber was shot down on Feb. 26, 1966, over Laos. Boyd, then a captain, was promoted to major while he was a POW. After Boyd and hundreds of other American POWs were released in 1973, Boyd attended the University of Kansas. He earned a bachelor's degree in 1975 and a master's degree in 1976, both in Latin American studies. His college instructors "couldn't believe that you could learn a language by tapping on a wall," Boyd said.

His education at KU was crucial to his career. At KU, he learned critical thinking and how to analyze information, Boyd said. KU had several "extremely competent professors, who emphasized critical thinking, critical analysis, critical reading. I tip my

hat to those chaps. They helped me."

Boyd continued to be promoted, serving as vice commander of the 8th Air Force at Barksdale Air Force Base in Louisiana; commander of the Air University at Maxwell Air Force Base in Alabama; and deputy commander in chief of the U.S. European Command in Stuttgart-Vaihingen, Germany.

Boyd was promoted to four-star general on Dec. 1, 1992. After retiring in 1995 following 30 years in the U.S. Air Force, he worked in a series of businesses.

Boyd received a number of valor awards while in the Air Force, including the Air Force Cross, the Distinguished Service Medal, two Silver Stars, three Legion of Merit awards, the Distinguished Flying Cross, three Bronze Stars and three Purple Hearts. The only award higher than the Air Force Cross is the Medal of Honor.

Boyd and his wife, Jessica Tuchman Mathews, live in Virginia.



POW Charles "Chuck" Boyd, retired U.S. Air Force general.

CIVIL AFFAIRS COMMAND PRESERVES ART IN WAR

(dvids)...Sgt. Gregory Williams

In February 2014, Columbia Pictures will release the movie "Monuments Men" starring George Clooney and Matt Damon, which tells the story of allied Soldiers working to save artwork in Nazi Germany.

During a recent trip to The Metropolitan Museum of Art, Hollywood came to life as more than 40 Soldiers with the 353rd Civil Affairs Command learned how to become modern day guardians of history.

"Preserving history is not only important for any society but also in the wrong hands artifacts can be used to fund terrorism," said Staff Sgt. Martin Sierra, a civil affairs noncommissioned officer with the 353rd. "They can be used as leverage in negotiations



Maj. Carlstein Lutchmedial, an officer with the 353d Civil Affairs Command.

and extortion, the failure to safeguard and secure these items can cost lives and place the lives of both Soldiers and civilians in jeopardy."

MAKING THE TEAM: ARIZONA GUARD MEMBER STRIVES FOR THE TOP

(dvids)...Sgt. Lauren Twigg

As Spc. Grace Ogesen stepped onto the sidewalk at El Dorado Park, she could feel the glances and stares of joggers and moms with strollers rushing past her down the open path. In her physical fitness clothing, she looked like a normal exerciser getting ready for a jog, but with laced up combat boots and a 35-pound rucksack on her back she didn't quite fit in with the normal crowd of joggers.

Clearly, this was no regular physical fitness session. Grace, a water purification specialist with the 253rd Engineer Company from the Arizona Army National Guard, is training to be considered for the Army's Cultural Support Team (CST).

The Cultural Support Program has become an important addition to the Army's special-operations community, which helps educate female soldiers, who qualify for the program, in engaging a host nation's female and adolescent population. This is a particularly important role where local females' interaction with male soldiers is deemed inappropriate.

One of the prerequisites is to complete a six-mile road march within one hour and 39 minutes. The Arizona native's training paid-off; on the day of her rucksack march test, she finished in one hour and 11 minutes – the top time out of all Arizona candidates for this year.

"I was not always real athletic nor a great runner, so

accomplishing this was self-validation that all that running and practicing the road marches was well worth it," Ogesen said.

The beaming five foot, four inch, 120-pound 27-year-old was humbled to know that she made such an astonishing accomplishment, and equally surprised that her chain of command recommended her for the CST tryouts.

"My first sergeant called me in during October drill and said he wanted me to try out for this team, and I could not really see myself doing that," Ogesen said with a big grin. "I mean, this team is trained by the Special Forces – that's a big deal!"

The opportunities afforded to CST members, and the team's notable mission motivated her enough to move forward with the application process, Ogesen said, explaining that she always seeks new adventures.

"This can be a great experience for me in my young Army career," Ogesen said. "I love maintenance and will always want to stay in this job field, but to have an opportunity to go out and take on an additional responsibility – and a big one – is really exciting to me."

The next phase of the application process will take Ogesen, and five other women from the Arizona Guard, into the selection stage that takes place in April at Fort Bragg, N.C.



Spc. Grace Ogesen is training to be considered for the Army's Cultural Support Team.



CALENDAR

Defense Language Action Panel	Feb 11
Defense Language Steering Committee	Feb 27

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